



Lakeridge Health

MINUTES OF THE OPEN MEETING OF THE LAKERIDGE HEALTH BOARD OF TRUSTEES HELD ON THURSDAY, MARCH 18, 2021 BY MICROSOFT TEAMS

| Voting Members: | | | | | |
|---|--------------------------------|---|-----------------------------------|---|-------------------------|
| P | Sharon Cochran, Chair | P | Thelson Desamour, Vice Chair | P | Nancy Shaw |
| P | Shane Hardy, Vice Chair | P | Carion Fenn | P | Bill Sims |
| P | Jeff Beaton | P | Ben Gray | P | Jeff Somerville |
| P | Shashi Bhatia | R | Judeline Innocent | P | Marek Ulanicki |
| P | Barb Brady | P | Tom McCulloch | P | Janice Wye Baker |
| P | Cordelia Clarke Julian | P | Alok Sethi | | |
| Others Members: | | | | | |
| P | Cynthia Davis (Ex Officio) | R | Dr. Placide Rubabaza (Ex Officio) | P | Dr. R. Wax (Ex Officio) |
| P | Colleen Wilkinson (Ex Officio) | P | Dr. T. Stone (Ex Officio) | P | S. McKenna, Recorder |
| P= Present R=Regrets TC= teleconference | | | | | |

1. CALL TO ORDER: 5:02 p.m.

1.1 Declaration of Conflict of Interest - none

1.2 Approval of Agenda

MOTION: It was MOVED by B. Sims and SECONDED by J. Wye-Baker to approve the Open Agenda for the Lakeridge Health Board of Trustees meeting held March 18, 2021.

CARRIED

1.3 Minutes of January 21, 2021 Open Board Meeting

MOTION: It was MOVED by C. Fenn and SECONDED by N. Shaw to approve the Open Minutes of the Lakeridge Health Board of Trustees meeting held January 21, 2021.

CARRIED

2. NEW BUSINESS

2.1 COVID-19 & Vaccination Update

C. Davis, Dr. T. Stone and C. Wilkinson provided an update to members.

Current situation at Lakeridge Health, the Region of Durham and the Province of Ontario was provided. Wave 3 is imminent. ICU hospitalizations had stabilized over the past few weeks but are now increasing. It was noted that Lakeridge Health is experiencing its one-year anniversary of COVID-19 involvement. Total vaccine doses in Durham Region are 58,560, and the Lakeridge Health Clinic and LTC/RH are 48,543. On March 1 the LHEARN Centre Clinic was moved to Ontario Tech on Simcoe Street, Oshawa. The clinic has capacity to administer 2,400 doses per

day but vaccine supply is a factor in achieving this number. The Region of Durham has a target of administering 10,000 doses per day. Lakeridge Health continues to partner with Durham Public Health in the vaccination roll-out plan. Durham Region is following a phased approach for priority groups which is consistent with the provincial plan set by the Ministry of Health.

It was noted that the hospital's Occupational Health & Safety program is working with other hospitals across the province to have a consistent approach with addressing staff vaccine hesitation with education and responding to concerns. As well, appropriate PPE, hand hygiene and safety protocols will continue for patients and staff. At this moment, vaccination is not mandatory.

2.2 Board Committee Updates

Alok Sethi, Chair of Resources Committee provided the following update:

- 2021/22 Operating Budget – the overall budget was presented to the Committee members – the key concern is the lack of a funding letter from the government on the Transitional Care Unit beds – will they be funded or not. The Committee requested a plan be developed with an exit strategy for these beds, and a transition plan. Approval of the budget was deferred until the next Committee meeting.

Cordelia Clark Julien, Chair of Governance Committee provided the following update:

- Sunnycrest was discussed in detail and further information will be forthcoming.
- Please refer to the Committee minutes for further updates.

Carion Fenn, Chair of Quality Committee provided the following update:

February meeting updates:

- Clinical service presentations were received from the Laboratory Medicine Program and Surgery Program.
- 2021/22 Annual Business Plan and Quality Improvement Plan - budget submission and requirement to submit a 2021/22 QIP is in a holding pattern for the LHIN. This provides an opportunity to reflect on refining opportunities for the future.
- Accreditation – in light of the accelerated build project, a six-month postponement was granted to May 2022. Internal preparation is currently focused on action planning and execution related to gaps identified in the Q3 2020/21 self-attested assessment for programs being surveyed in May 2022.

March meeting updates:

- Clinical service presentations were received from the Research Program, Academic Affairs, Nephrology and Diabetes, and Nephrology Program.
- Very High Risk Update for ALC – concern remains very high even though the metric is presently green. Metrics that better capture the issues should be considered by management.

- Elective Orthopaedic Tray Quality Issues at Ajax Pickering Hospital – the quality improvement plans have enjoyed considerable success and it is noted that surgery activity has stabilized.

Jeff Beaton, Board representative on the Medical Advisory Committee provided the following update:

- A COVID-19 update was provided to MAC.
- Emergency Department Credentialing Framework – a framework has been created to ensure the right skill set amongst physicians working at Lakeridge Health Emergency Departments.
- CIS Update – the delay in the EPIC Go-Live was discussed.
- Virtual Urgent Care Clinic – Ontario Health has developed a pilot to assist in providing care to those who need it during the pandemic. Lakeridge Health was successful in obtaining funding from the Ministry of Health for this initiative.

2.3 Capital Projects Update

Long-Term Care Accelerated Build at Ajax Pickering Hospital: the project is on time and tracking to budget and a January 2022 opening; municipal / regional approvals in place and well-coordinated; Ministry has provided approval for the design; the Dialysis Clinic has received preliminary review by the Ministry of Health – no issues are expected; and the Helipad work progress is consistent with Transport Canada Interim certification requirements (a number of trees required harvesting – the importance of this work for critical patient air transport was communicated to the community).

Long-Term Care – Parking Structure: continuing to plan for a parking structure on the Ajax Pickering Hospital site; will be built on a current surface parking lot; there is provincial funding for the ~300 spot garage (location will displace ~100 existing hospital spots); all of the Town's approvals are underway; a business case is also underway to add two floors of hospital parking as there are significant parking challenges at this location. A presentation is planned for the April Resources Committee meeting.

Bowmanville Hospital Expansion: there is Region of Durham Council support for up to \$37.5m for redevelopment; Stage 2 planning is underway (detailed design work); stakeholder engagement is underway; the Foundation continues to advance fundraising; temporary Helipad planning is underway (relocation to a Haines Street location) – construction is expected to begin in July with an October completion.

Jerry Coughlan Health & Wellness Centre: construction is continuing and accelerating; Stage 1 and 2 submissions for the hospital floors is under review by the Ministry of Health; completion expected in Spring 2022.

Ajax Pickering Hospital – Emergency Department Project: own funds two stage renovation project – enhancements required to ensure patient and staff safety; Ministry of Health is supportive of both phases; work is expected to begin in April.

3. **Consent Agenda – Decision Items**

3.1 Recommended by Resources Committee

3.1.1 Sourcing Approval Form – Arthroscopy & Sports Medicine

MOTION: It was MOVED by A. Sethi and SECONDED by T. McCulloch that as recommended by the Resources Committee, the Board of Trustees approves to proceed with the Strategic Sourcing Initiative (SSI) for arthroscopy and sports medicine supplies for a five (5) year term (plus two option years) for a total estimated contract value of \$9.8m, excluding HST.

CARRIED

3.1.2 Ajax Pickering Hospital Mental Health Project

MOTION: It was MOVED by J. Somerville and SECONDED by S. Hardy that as recommended by the Resources Committee, the Board of Trustees approves to reallocate up to \$588,000 of transition funding capital to support Phase 1 and Phase 2 (total project) of the Ajax Pickering Hospital Emergency Department renovations at a total own funds project cost of \$1,786,132.

CARRIED

The scope of the project was clarified (providing accessibility as well as a more secure and code compliant environment). Also, was there any consideration given to increasing the dedicated Emergency Department space at this hospital – in this renovation there are no plans to build a separate mental health emergency department. This renovation allows streaming of mental health patients through a separate path to allow for privacy when required.

3.2 Recommended by Governance Committee

3.2.1 Privileged Staff and Administrative By-laws

MOTION: It was MOVED by C. Clarke Julien and SECONDED by B. Brady that as recommended by the Governance Committee, the Board of Trustees approves the proposed Administrative By-law revisions in Appendix A.

CARRIED

3.2.2 Skills Matrix / Board Succession Planning

MOTION: It was MOVED by J. Beaton and SECONDED by B. Gray that as recommended by the Governance Committee, the Board of Trustees approves recruitment for two new members and the candidate profile outlined for the 2021/22 recruitment cycle.

CARRIED

4. **Consent Agenda – Information Items**

MOTION: It was MOVED by M. Ulanicki and SECONDED by S. Bhatia to receive the Lakeridge Health Board of Trustees November 19, 2020 Consent Agenda Information Items 4.1, 4.2, 4.3, 4.4, 4.5 and 4.6.

CARRIED

4.1 Board Chair Report

4.2 Joint Chief Executive Officer and Chief of Staff Report

It was clarified that the funding for the pilot Virtual Care Clinic project is only for Lakeridge Health and we do not yet have confirmation of extended funding past this fiscal year.

4.3 Resources Committee Draft Meeting Minutes – March 5, 2020

4.4 Governance Committee Draft Meeting Minutes – March 3, 2021

4.5 Quality Committee Draft Meeting Minutes – February 4 and March 4, 2021

4.6 Medical Advisory Committee Draft Meeting Minutes – January 26 and February 23, 2021

5. **MOTION TO MOVE IN-CAMERA**

5.1 Motion to Move In-Camera

It was MOVED by T. Desamour and SECONDED by T. McCulloch to move in-camera.

CARRIED

5.2 Motion to Accept the Decisions Made In-Camera

It was MOVED by B. Gray and SECONDED by B. Brady to accept the decisions made in-camera.

CARRIED

6. **OTHER BUSINESS**

6.1 Next Meeting Date – April 15, 2021

6.2 Adjournment

It was MOVED by A. Sethi and SECONDED by T. Desamour to adjourn the Open Meeting.

CARRIED

m. Shawn Cochran

Sharon Cochran, Chair